2014 Government Management Indicators Survey

Georgia Department of Community Affairs 60 Executive Park South, N.E. Atlanta, Georgia 30329-2231

Government	
USER ID#	

General Information and Points to Remember

The Government Management Indicators (GOMI) survey is a mandated survey and must be completed by each local government. Failure to complete and return the survey by the deadline date may affect your government's eligibility for financial assistance granted through the Department of Community Affairs (DCA). When you return the completed survey to DCA, the data is entered into a computer database that DCA staff can access and review. Once your survey has been reviewed, a DCA staff member may call you to make any necessary corrections, or possibly to get follow-up information to make the survey more complete.

PLEASE NOTE

This survey is to be completed with information from your government's most recently completed fiscal year.

ASK FOR ADVICE

Often, one government representative (for example, a commissioner, mayor or clerk) completes this survey. As it is unlikely that one individual knows the details of each and every government operation, consult with your colleagues in other departments for the correct answers.

PROVIDE COMPLETE ANSWERS

Answer each question as completely as possible. For a question that does not pertain to your government, follow instructions to either skip that question or mark the space provided "NOT APPLICABLE".

USE THE GLOSSARY OF TERMS

Sometimes a word or term can mean different things to different people. To ensure that you are answering the questions in the way intended by DCA, refer to the definitions that are provided for your use. Terms that appear in the glossary are bold *italicized* in the survey text.

CALL DCA FOR ASSISTANCE

DCA

has

the GOMI survey and other surveys the department administers. Instead of leaving a question blank, or answering it with uncertainty, call Norma Allen for assistance anytime at (404) 679-3132 or e-mail norma.allen@dca.ga.gov.

KEEP COPIES

Please keep a copy of the completed survey for your files.

RETURN BY JUNE 30, 2014

Section I: Management Functions

To answer some of the questions in Section I, you may need to consult the persons most knowledgeable about your government's administrative functions and record keeping. This may include the Clerk, Manager, Administrative Assistant or Executive Assistant, Personnel Director, Accountant and/or Appraiser.

The following list contains several management functions that may be undertaken by local governments. The key below provides the numerous ways that a local government may provide these functions. Please check or fill in the appropriate box with the answer that best describes how your government handles each function.

- A Your government directly
- **B** Agreement with other local government or governments which may include city governments, county governments and/or a local government authority
- C Agreement with Regional Commission (RC)
- **D** Agreement with private provider
- **E** Combination of the above methods
- E Function not provided

Check only one choice per function

Accounts Payable/Receivable	
Archiving & historical data	
Collecting and maintaining land use data	
Geographic information systems	
Issuing <i>occupation tax</i> certificates	
Law enforcement records	
Maintaining court records	a
Payroll preparation	
Tax assessment	
Tax billing	
Tax digest	
Utility bill preparation	
Voter registration	

Section II: Services Provided

To answer some of the questions in Section II, you may need to consult the persons most knowledgeable about the services available in your jurisdiction. This may include the Manager, Budget Officer, Social/Human Services Officer, Public Works Director and/or Solid Waste Director.

- 1. The following list contains several services that may be provided within your jurisdiction. Using the key below, check or fill in the box provided with the answer that best describes the services available in your jurisdiction and how they are provided.
- **A** Your government directly (e.g., emergency medical service provided by your government's employees)
- **B** Local government *authority* (e.g., emergency medical service provided by an authority associated with your government)
- C Agreements with other local government(s) (e.g., emergency medical service provided by a contract with other local governments)
- **D** Contract with private provider (e.g., emergency medical service provided by private entity through contract with your local government)
- **E** Service available, but not through local government (e.g., emergency medical service available in your jurisdiction, but without involvement by your local government)
- **F** Service not available (e.g., emergency medical service not available in your jurisdiction)

Check only one choice per service

Animal contr
Building inspection
Building permit
Construction & code enforcement
Emergency medical service
Emergency 91
Fire protection
Health screening service
Ja
Law enforcement
Plannin
Public hospit
Public trans
Senior citizen progra
Wastewater collection
Wastewater treatmer
Water distribution
Water suppl
Water treatmer

2. Are any of the services listed in the preceding list provided on a regional basis, meaning through service delivery arrangements that extend beyond county lines?	
IF YES:	
2a. Please list these regional services:	
(221)	J
· ,	

Section III: Public Facilities

To answer the persons most knowledgeable about the services available in your jurisdiction. This may include the Manager, Budget Officer, Social/Human Services Officer, Recreation Director, Public Works Director, Sheriff or Police Chief.

 The following list contains several facilities that local governments may provide. Check or fill in the box provided with the answer that best describes the facilities available in your jurisdiction and how they are provided.

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to the general public, such as private golf courses, tennis courts or swimming pools. Please check or fill in the appropriate box using the following key:

- A Your government directly (e.g., airport provided by your government alone)
- **B** Local government *authority* (e.g., airport provided by an airport authority associated with your government)
- C Agreements with by two or more governments)
- **D** Contract with private provider (e.g., airport provided by private entity through contract with your local government)
- E Facility available, but not through local government (e.g., airport available in your jurisdiction, but without involvement by your local government)
- **F** Facility not available (e.g., airport not available in your jurisdiction)

Check only one letter per facility title

Airport	(301)
Biking, hiking, and/or jogging trails	(302)
Cemeteries	(303)
Civic center	(304)
Correctional institute	(305)
Golf courses	(306)
Health clinic	(307)
Libraries	(308)
Community center	(309)
Neighborhood playgrounds/ playground equipment	(310)
Outdoor courts (such as basketball, tennis, volleyball)	(311)
Outdoor fields (such as baseball, football soccer)	(312)
Parks	(313)
Recreation center and/or gym	(314)
Senior citizens center	(315)
Stadium	(316)
Swimming pools	(317)

2. Are any of the facilities in the preceding list operated on a regional basis, meaning they are operated by entities that cross county lines?
318)
IF YES: 2a. Please list these regional facilities:
other
Section IV: Planning, Zoning and Development Procedures
To answer some of the questions in Section IV, you may need to consult the persons most knowledgeable about the government's planning and zoning functions. Examples include the Manager/Administrator, Planning and Zoning Director, Community Development Director, Attorney and/or Planner.
1. Does your government have a planning commission? 401)
2. Does your government have a <i>zoning ordinance</i> ?
IF NO, skip to Question 3

Government Management Indicators Survey: 2014			
Section IV: Planning, Zoning and Development Procedures (Cont.)		Section V: Financial Management Practices	
6. Are developers required to pay <i>impact fees</i> (other than normal water/sewer tap on fees)? These fees are imposed to recover some of the cost of infrastructure improvements needed for new residents or business.		To answer some of the questions in Section V, you may need to consult the persons most knowledgeable about the government's financi management practices. Examples include the Manager/Administrate Clerk and Budget or Finance Officer.	
		By law, who is the designated <i>budget officer</i> for the government	(O.
	(426)	response) Budget committee of commission	(501)
L		Budget committee of staff	
IF YES: 6a. Toward which of the following services are impact		Chief elected official	
fees applied? (Check all that apply)		County or city clerk	
	_	Budget director	
Libraries and related facilities	(427)	Finance director	
Public safety, including police, fire, emergency medical and rescue facilities	(428)	City/County Manager/administrator	
Parks, open space, and recreation areas	(429)	Contractor/administrator	
and related facilities Water supply production,	(420)	Regional Commission	
treatment and distribution	(430)	Other (please specify)	
Waste-water collection, treatment and distribution	(431)		
Storm-water, flood control, bank and shore protection and enhancement	(432)		
Roads, streets and bridges	(433)	2. Who has the responsibility for preparing the annual <i>operating budget</i> for approval? (Check only one	
IF NO:		response) Budget committee of commission	(502)
6b. Does your government plan to implement impact fees		Budget committee of staff	
in the near future?	_	Chief elected official	
	(434)	County or city clerk	
L		Budget director	
7. Does you government have a capital improvement		Finance director	
program or schedule of construction planned for five years or longer?		City/County Manager/administrator	
	(435)	Contractor/administrator	
		RDC	
	_	Other (please specify)	
		3. Does your government have a full-time <i>finance director</i> ?	_
			(503)

Government Management Indicators Survey: 2014	
Section V: Financial Management Practices (Cont.)	
4. Does your government maintain a comprehensive <i>capital budget</i> for the acquisition of major fixed assets and/or infrastructure? (NOTE: This question applies to general government operations. DO NOT check "Yes" if you maintain a capital budget only for specific activities such as	7. Does your government have <i>special tax districts</i> ? (515)
solid waste management or water/sewer, gas delivery, etc.)	IF NO, skip to Question 8
(504)	IF YES:
IF YES:	7a. How are the taxes used in the special tax districts? (Check all that apply)
4a. What is the time frame of the <i>capital budget plans</i> ?	Business improvement district (516)
Two years (505)	Community improvement districts (517)
Three years	Downtown improvement (518)
Four years	Drainage and sewage (519)
Five years	Fire (520)
Other (if greater than five years)	Police (521)
	Sanitation (522)
	Sewerage (523)
5. Does your government have a written <i>investment policy</i> to govern investment activities?	Street lighting (524)
(506)	Tax increment financing (525)
	Other (please specify) (526)
6. Does your government have a written <i>transfer policy</i> governing interfund transfers?	
(507)	8. Does your government receive revenues from a <i>local option sales tax</i> (LOST) authorized in state law (O.C.G.A. § 48-8-82)?
IF YES:	(527)
6a. Does it apply to the following funds? (Check all that apply)	IF NO, skip to Question 9
Water and sewer fund (508)	IF YES:
Solid waste fund (509)	8a. How was your government's share of the <i>local option</i> sales tax (LOST) determined? (Check all that apply)
Electric utility fund (510)	Service delivery responsibilities (528)
Gas utility fund (511)	to resident population
Capital project fund (512)	Intergovernmental agreements (529)
Special revenue fund (513)	Use of revenue as a subsidy (530)
Other (please specify) (514)	Any coordinated agreement of county and city service delivery and financing (531)
	Point of sale (532)
	Other (please specify) (533)

Government Management Indicators Survey: 2014		
Section V: Financial Management Practices (Cont.)		
9. Does your government receive revenues from a <i>special purpose</i>	al local	IF YES: option 10a. Which method is used to assess your occupation
law (O.C.G.A. § 48-8-110)?		tax? (Check all that apply)
	(534)	Flat fee (553)
IF NO, skip to Question 10		
IF YES:		Gross receipts (555)
9a. In what year was the most recent <i>special purpose local option sales tax</i> (SPLOST) imposed?		Profitability ratios (556)
Year	(535)	10b. What was the year of your last amended <i>occupation tax</i> ordinance?
9b. What are the authorized uses for your government's		(557)
special purpose local option sales tax (SPLOST)?		Year
(Check all that apply)		11. Does your
Airport facilities and equipment	(536)	revenues assessed by local governments on businesses and
		occupations to help defray the cost incurred by the local government to regulate those businesses.
Business improvement district	(537)	(558)
Civic center or coliseum	(538)	
Courthouse or administrative building	(539)	
Community improvement district	(540)	12. Does your government have <i>user fees</i> ? This is a non-tax revenue that may only be collected from those people who
Cultural, recreational or historic facility	(541)	use the service.
Hospital	(542)	(559)
Jail, correctional or detention facility	(543)	
Landfill or solid waste facility	(544)	
Library	(545)	Section VI: Economic Development Activities
Retirement of previously incurred G.O. debt for roads, streets and bridges	(546)	To answer some of these questions in Section VI, you may need to consult the persons most knowledgeable about the government's
Roads, streets and bridges	(547)	economic development activities. Examples include the Manager, Economic or Community Development Director, Administrator and Clerk.
Public safety facilities and related equipment	(548)	
Tax increment financing	(549)	1. Which of the following takes the initiative for <i>economic</i> development activities in your jurisdiction? (Check all
Water or sewer	(550)	that apply)
Other (please specify)	(551)	Local chamber (601)
		Multi-jurisdictional chamber (602)
		Development authority (603)
		Joint development authority (604)
10. Does your government collect a business or <i>occupation tax</i> authorized in state law (O.C.G.A. § 48-13-6)?		Local government (605)
Note: This is not the same as a business license.		No economic development activities (606)
	(552)	
IF NO, skip to Question 11		IF YOU CHECKED "NO ECONOMIC DEVELOPMENT ACTIVITIES" TO THE PRECEDING QUESTION, PLEASE

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Government	Management	Indicators	Survey:	2014

Section VI: Economic Development Activities (Cont.)

2. Does your government employ a full-time economic developer responsible for *economic development activities*?

(607)

NOTE: The information reported will be used in the aggregate to identify trends rather than to specifically identify practices of a particular local government. Local governments have a variety of methods they can use to attract and retain industry in their community. Whatever strategy is used, the specific incentive offered to industry can vary depending on the type of industry, number of jobs created, industry trends, etc. The questions below ask about the mix of incentives that local governments may use.

- 3. How often does your government use the following incentives in attracting new industry to locations in your community? Using the following key, mark the space for the letter choice.
 - A Never
 - **B** Sometimes
 - C Most of the time
 - **D** Always

Check only one letter per incentive

Land (at little or no cost)	(608)
Local or regional low-interest or deferred payment loans	(609)
State grants and loans	(610)
Federal grants and loans	(611)
QuickStart program	(612)
Subsidies	(613)
Tax incentives	(614)
Utilities at little or no cost	(615)
Commitment of additional local government services	(616)
Industrial development bonds	(617)
Expedited permitting	(618)
Waiver of regulations	(619)
Waiver or reduction of required fess or assessments	(620)
Other (please specify)	(621)

- 4. How often does your government use the following incentives in encouraging the retention and expansion of existing industry? Using the following key, mark the space for the letter choice.
 - A Never
 - **B** Sometimes
 - **C** Most of the time
 - **D** Always

Check only one letter per incentive

	(622)
	(623)
	(624)
	(625)
	(626)
	(627)
	(628)
	(629)
	(630)
	(631)
	(632)
	(633)
	(634)
	(635)
35A)	
rate?	(636A)

FOR COUNTY GOVERNMENTS ONLY

5a. Does your government collect the additional mill of *ad valorem tax*, authorized by state law, for the purpose of financial assistance to your county or multi-jurisdictional development authorities as prescribed in O.C.G.A. § 48-5-220(20)?

IF NO, skip to Question 7 (636)

IF YES:

5b. For what purpose is the additional one mill of *ad valorem tax* used?

County Development Authority

Multi-jurisdictional Development Authority

Both

(637)

Government Management Indicators Survey: 2014	
Section VI: Economic Development Activities (Cont.)	
FOR MUNICIPAL GOVERNMENTS ONLY	
6. Does your government collect the additional <i>ad valorem tax</i> (up to three mills), authorized by state law, for the purposes of financial assistance to your municipal or multi-juris dic- tional development authorities as prescribed in O.C.G.A. § 48-5-350?	8. If your government does not levy the additional mill(s) of <i>ad valorem tax</i> (as prescribed in O.C.G.A. § 48-5-220 [county]/ § 48-5-350 [municipal]), does your government support economic development through the budget process?
IF NO, skip to Question 7	(643)
	IF YES:
IF YES:6a. For what purpose is the additional one mill of ad valorem tax used?	8a. Which range indicates your government's level of financial support? (Check only one)
Municipal Development Authority (639)	Less than \$10,000 (644)
Multi-jurisdictional Development Authority	\$11,000 - \$25,000
Both	\$26,000 - \$50,000
L	\$51,000 - \$100,000
6b. What is the millage rate for this purpose? (Check only one)	Greater than \$100,000
Full amount (three mills) (640)	
Two mills	
One mill	
Other (please specify amount)	
	Section VII: Public Safety
	To answer some of the questions in Section VII, you may need to
QUESTIONS ARE BOTH MUNICIPAL AND COUNTY GOVERNMENTS	consult the persons most knowledgeable about public safety functions in your government. Examples include the Police Chief, Sheriff, Fire Chief and Public Safety Director.
7. Does your government have a constitutional development authority?	QUESTIONS 1 THROUGH 1D FOR MUNICIPAL GOVERNMENTS ONLY
(641)	
	Does your government operate a police department? Please check "No" if the sheriff's department provides all
IF YES:	law enforcement services in your jurisdiction.
7a. What amount of <i>ad valorem tax</i> do you dedicate to the constitutional development authority? (Check only one)	(701)
Three mills) (642)	IF YOUR GOVERNMENT <u>DOES NOT</u> OPERATE A CITY
Two mills	POLICE DEPARTMENT, THAN SKIP TO QUESTION 4
One mill	1a. What is the method of providing handguns to
Other (please specify amount)	sworn law enforcement personnel?
	Government provides (702)
	Officer provides
None	Other (please specify)

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Section VII: Public Safety (Cont.)	
1b. For the majority of the patrol officers, which of the following shift hours are they primarily assigned? (Check only one)	2c. Does the police department have a "One Car, One Driver Rule" where each vehicle is the responsibility of one officer?
8 hours (703) 9 hours 10 hours 12 hours	IF NO: 2d. What is the typical number of drivers for each
Other	vehicle? Number of drivers (710)
1c. Does the police department have a "One Car, One Driver Rule" where each vehicle is the responsibility of one officer? (704)	COUNTY GOVERNMENTS, PLEASE ANSWER THE FOLLOWING QUESTIONS REGARDING PRACTICES OF THE SHERIFF'S DEPARTMENT
If YES, skip to Question 4	3. What is the method of providing handguns to sworn law enforcement personnel?
IF NO: 1d. What is the typical number of drivers for each vehicle? Number of drivers (705)	Government provides Officer provides Other (please specify)
Skip to Question 4 on Page 11	
QUESTIONS 2 THROUGH 2D FOR COUNTY GOVERNMENTS ONLY	3a. For the majority of the deputies, which of the following shift hours are they primarily assigned? (Check only one)
2. Does your government operate a police department? (706) If NO, skip to Question 3	8 hours (712) 9 hours 10 hours 12 hours
IF YES, ANSWER QUESTIONS 2A - 2C ON COUNTY POLICE DEPARTMENT PRACTICES	Other
2a. What is the method of providing handguns to sworn law enforcement personnel? Government provides (707)	3b. Does the sheriff's department have a "One Car, One Driver Rule" where each vehicle is the responsibility of one officer?
Officer provides Other (please specify)	(713)
	IF NO: 3c. What is the typical number of drivers for each vehicle? (714)
2b. For the majority of the patrol officers, which of the following shift hours are they primarily assigned? (Check only one)	Number of drivers
8 hours (708) 9 hours	
10 hours 12 hours	
Other	

Government Management Indicators Survey: 2014	
Section VII: Public Safety (Cont.)	Section VIII: Form of Government
QUESTIONS 4 THROUGH 9 ARE TO BE ANSWERED BY MUNICIPAL AND COUNTY GOVERNMENTS	FOR COUNTY GOVERNMENTS ONLY
	Under which of the following structures does your
4. Does your government operate a <i>jail</i> ? Please include only those facilities that hold persons for more than four	county operate? Sole Commissioner (800)
hours. (715)	Board of Commissioners
If NO, skip to Question 5	2. Harris the acts commissioners as shairness.
IF YES:	2. How is the sole commissioner or chairperson elected/appointed?
4a. Who owns the jail facility? (Check only one) Our government (716)	Popular vote (801)
Our government (716)	Vote of commission
Another government	
A private firm	3. How are other members of the board of commissioners elected?
5. Does your government add the additional 10% fee	By district (802)
authorized by the Jail Construction and Staffing Act onto court fines?	
(717)	At-large
	Some by district and some by at-large
6 What is your accomments fine algorification nation (ISO	Not applicable (Sole Commissioner)
6. What is your government's <i>fire classification rating (ISO rating)</i> ? To answer this question you may need to consult	Tot applicate (out commissioner)
the fire chief. If there is more than one rating, indicate the	4. Excluding the commission chairperson, how many
rating that covers most of the area of your jurisdiction. (Check only one number)	seats are there on the board of commissioners? (803)
(718)	Number
	Not applicable (Sole Commissioner) (803A)
	FOR MUNICIPAL GOVERNMENTS ONLY
	5. How is the mayor elected/appointed?
7. How many fire stations does your government support totally or in part with taxes? (Enter '0', if none)	Vote of council (804)
(719)	Popular vote
Number of stations	6. Excluding the mayor, how are members of the city council elected?
8. Does your fire department use volunteers for fire fighting duties?	By district (805)
(720)	At-large At-large
	Some by district and some by at-large
IF YOU RESPONDED "0" (ZERO) TO QUESTION 7 AND	
"NO" TO QUESTION 8, THEN GO TO SECTION VIII	Not applicable \square
IF YES:	7. Excluding the mayor, how many seats are there on the city council? (806)
Is the fire department all-volunteer? (721)	Number (806)
8a.	8. Under which of the following structures does your city
9. Do fire fighting personnel work on scheduled shifts?	operate? "Weak" Mayor-council (807)
(722)	
IE VES.	"Strong" Mayor-council
IF YES: 9a. What is the typical number of firefighters on duty	Council-manager
on any shift? (723)	City commission
Number	Other

Government Management Indicators Survey: 2014	
Section IX: E-Government	
Does your government maintain an official website where vital activities of your government are presented? (901)	3. Does your government maintain a general email address for broad-spectrum concerns or information from the public? (i.e. cityhall@xyz.com or cityofgeorgia@xyz.org) (912)
IF NO, Skip to Question 3	
IF YES, please provide the web address:	
(902)	IF YES, please provide the email address: (913)
1a. What online services does your government's website offer? (Check all that apply)	
General information (903)	
Tax payments (904)	
Utility bill payments (905)	PLEASE GO TO THE
Voter registration (906)	CERTIFICATION PAGE TO COMPLETE THE SURVEY
Car tags and renewals (907)	
Other (please specify) (908)	
(909)	
2. If you did NOT complete this survey on-line, please indicate why not? (Check only one response)	
Government does not have internet access (910)	
Government has internet access; however, person completing the survey does not	
Other (please explain)	
(911)	

NOTE: This section is <i>very</i> importa Rubber-stamped signatures are not the chief elected official will be re	acceptable, and r				
The undersigned certify to the following 1. The information contains herein city/county/consoldiated governm	n represents, to the	he best of my k	nowledge, accurate res	ponses regardin	ng operations within this
2. Members of the appropriate gov information for accuracy.	erning body (boar	d of commissione	rs or city council) have	been given op	oportunity to review this
3. The chief administrative officer for	or the local governm	nent has been giver	the opportunity to revie	w this informati	ion for accuracy.
Government Name:					
Type of government:	County	Municipal	Consolidated cou	inty/city	
Signature of Chief Elected Official:				Date:	
Name of Chief Elected Official:					
Fitle of Chief Elected Official:					
	•	CONTACT INF	ORMATION		
Name of Person Completing Survey:					
Fitle of Person Completing Survey:					
Contact telephone:	()		_	Fax: ()
Contact e-mail address:					
Office Hours:			_		
	RETU	RN COMPLI	ETED FORM TO	:	
			mmunity Affairs tn: Jonathan Sharpe rk South, N.E.		

(2/28/12)